

# ADMINISTRATION CAPITAL FINANCIAL PLAN 2015/16 -2024/25

Further information on the Administration's Capital Financial Plan is available from:

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Scottish Borders Council  
Capital Financial Plan 2015/16 - 2024/25

	OPERATIONAL PLAN			Total £000	STRATEGIC PLAN							Grand Total £000	Specific Project Funding £000	Net Cost exc. Specific Funding £000
	2015/16	2016/17	2017/18		2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25			
	£000	£000	£000		£000	£000	£000	£000	£000	£000	£000			
<b>Looking after the Borders</b>														
Galashiels Developments	1,152	442	200	<b>1,794</b>	0	200	0	0	0	0	0	<b>1,994</b>	(361)	<b>1,633</b>
Road & Bridge Infrastructure	3,921	3,940	4,195	<b>12,056</b>	7,620	5,075	5,120	5,120	14,820	12,910	4,910	<b>67,631</b>	(2,100)	<b>65,531</b>
Lighting Infrastructure	1,200	1,200	1,200	<b>3,600</b>	1,100	200	200	200	200	200	200	<b>5,900</b>	0	<b>5,900</b>
Cycling, Walking & Safety Infrastructure	406	257	284	<b>947</b>	497	241	251	261	271	282	294	<b>3,044</b>	(2,147)	<b>897</b>
Flood Protection Infrastructure	11,632	12,212	736	<b>24,580</b>	7,093	17,745	9,891	200	200	200	200	<b>60,109</b>	(45,973)	<b>14,136</b>
Waste Management Infrastructure	1,235	1,661	1,523	<b>4,419</b>	190	148	148	50	50	51	53	<b>5,109</b>	(1,243)	<b>3,866</b>
Other	281	453	104	<b>838</b>	105	106	107	108	109	110	52	<b>1,535</b>	0	<b>1,535</b>
<b>Total Place</b>	<b>19,827</b>	<b>20,165</b>	<b>8,242</b>	<b>48,234</b>	<b>16,605</b>	<b>23,715</b>	<b>15,717</b>	<b>5,939</b>	<b>15,650</b>	<b>13,753</b>	<b>5,709</b>	<b>145,322</b>	<b>(51,824)</b>	<b>93,498</b>
School Infrastructure	23,186	13,889	7,434	<b>44,509</b>	8,743	3,720	5,520	10,750	12,130	5,960	7,340	<b>98,672</b>	(45,467)	<b>53,205</b>
Social Care Infrastructure	899	68	42	<b>1,009</b>	0	0	0	0	0	0	0	<b>1,009</b>	0	<b>1,009</b>
<b>Total People</b>	<b>24,085</b>	<b>13,957</b>	<b>7,476</b>	<b>45,518</b>	<b>8,743</b>	<b>3,720</b>	<b>5,520</b>	<b>10,750</b>	<b>12,130</b>	<b>5,960</b>	<b>7,340</b>	<b>99,681</b>	<b>(45,467)</b>	<b>54,214</b>
Heritage & Cultural Infrastructure	1,168	6,786	911	<b>8,865</b>	2,065	40	0	0	0	0	0	<b>10,970</b>	(5,963)	<b>5,007</b>
Sports Infrastructure	2,118	1,300	320	<b>3,738</b>	1,110	290	290	290	290	890	590	<b>7,488</b>	(1,600)	<b>5,888</b>
Economic & Regeneration Infrastructure	480	116	1,085	<b>1,681</b>	2,490	2,784	184	220	156	100	100	<b>7,715</b>	(1,005)	<b>6,710</b>
Housing Infrastructure	340	375	375	<b>1,090</b>	375	525	5,375	5,375	375	425	425	<b>13,965</b>	(2,538)	<b>11,427</b>
<b>Total Chief Executive</b>	<b>4,106</b>	<b>8,577</b>	<b>2,691</b>	<b>15,374</b>	<b>6,040</b>	<b>3,639</b>	<b>5,849</b>	<b>5,885</b>	<b>821</b>	<b>1,415</b>	<b>1,115</b>	<b>40,138</b>	<b>(11,106)</b>	<b>29,032</b>
<b>Total Looking after the Borders</b>	<b>48,018</b>	<b>42,699</b>	<b>18,409</b>	<b>109,126</b>	<b>31,388</b>	<b>31,074</b>	<b>27,086</b>	<b>22,574</b>	<b>28,601</b>	<b>21,128</b>	<b>14,164</b>	<b>285,141</b>	<b>(108,397)</b>	<b>176,744</b>
<b>Business Process Transformation</b>														
Property Asset Programme	1,000	1,165	1,365	<b>3,530</b>	1,365	1,465	1,465	1,475	1,515	1,515	1,515	<b>13,845</b>	0	<b>13,845</b>
Other Property	524	252	90	<b>866</b>	130	20	20	20	20	20	20	<b>1,116</b>	0	<b>1,116</b>
Investment in Plant & Vehicles	2,000	2,000	2,000	<b>6,000</b>	2,300	2,300	2,000	2,000	2,000	2,300	2,300	<b>21,200</b>	(21,200)	<b>0</b>
Other	55	50	50	<b>155</b>	50	50	50	50	50	50	50	<b>505</b>	0	<b>505</b>
<b>Total Place</b>	<b>3,579</b>	<b>3,467</b>	<b>3,505</b>	<b>10,551</b>	<b>3,845</b>	<b>3,835</b>	<b>3,535</b>	<b>3,545</b>	<b>3,585</b>	<b>3,885</b>	<b>3,885</b>	<b>36,666</b>	<b>(21,200)</b>	<b>15,466</b>
School Infrastructure	908	1,042	405	<b>2,355</b>	550	550	550	550	550	550	550	<b>6,205</b>	0	<b>6,205</b>
Social Care Infrastructure	162	0	0	<b>162</b>	0	0	0	0	0	0	0	<b>162</b>	0	<b>162</b>
<b>Total People</b>	<b>1,070</b>	<b>1,042</b>	<b>405</b>	<b>2,517</b>	<b>550</b>	<b>550</b>	<b>550</b>	<b>550</b>	<b>550</b>	<b>550</b>	<b>550</b>	<b>6,367</b>	<b>0</b>	<b>6,367</b>
IT Infrastructure	5,462	1,838	4,602	<b>11,902</b>	2,364	1,084	1,035	1,473	997	998	1,048	<b>20,901</b>	0	<b>20,901</b>
<b>Total Chief Executive</b>	<b>5,462</b>	<b>1,838</b>	<b>4,602</b>	<b>11,902</b>	<b>2,364</b>	<b>1,084</b>	<b>1,035</b>	<b>1,473</b>	<b>997</b>	<b>998</b>	<b>1,048</b>	<b>20,901</b>	<b>0</b>	<b>20,901</b>
<b>Total Business Process Transformation</b>	<b>10,111</b>	<b>6,347</b>	<b>8,512</b>	<b>24,970</b>	<b>6,759</b>	<b>5,469</b>	<b>5,120</b>	<b>5,568</b>	<b>5,132</b>	<b>5,433</b>	<b>5,483</b>	<b>63,934</b>	<b>(21,200)</b>	<b>42,734</b>
<b>Emergency &amp; Unplanned Schemes</b>	300	300	300	<b>900</b>	300	300	300	300	300	300	300	<b>3,000</b>	0	<b>3,000</b>
<b>TOTAL CAPITAL PLAN</b>	<b>58,429</b>	<b>49,346</b>	<b>27,221</b>	<b>134,996</b>	<b>38,447</b>	<b>36,843</b>	<b>32,506</b>	<b>28,442</b>	<b>34,033</b>	<b>26,861</b>	<b>19,947</b>	<b>352,075</b>	<b>(129,597)</b>	<b>222,478</b>

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<b>PLACE</b>														
<b>Galashiels Developments</b>														
Transport Interchange	987	16		1,003								1,003	(361)	642
GIRR 5	15	276	200	491								491		491
GIRR 1-3 claims	150	150		300		200						500		500
	<b>1,152</b>	<b>442</b>	<b>200</b>	<b>1,794</b>	<b>0</b>	<b>200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,994</b>	<b>(361)</b>	<b>1,633</b>
<b>Road &amp; Bridge Infrastructure</b>														
General Roads and Bridges Block	3,710	3,560	3,560	10,830	4,710	4,910	4,910	4,910	4,910	4,910	4,910	45,000		45,000
A72 Dirtpot Corner - Traffic Management	30	135	210	375	2,460	165						3,000		3,000
A72 Neidpath Corner - Traffic Management	30	170		200								200		200
Selkirk Traffic Management Scheme	101			101								101		101
Selkirk Town Centre (Streetscape works)		50	400	450								450	(100)	350
Peebles Bridge				0			210	210	9,910	8,000		18,330	(2,000)	16,330
Union Chain Bridge	50	25	25	100	450							550		550
	<b>3,921</b>	<b>3,940</b>	<b>4,195</b>	<b>12,056</b>	<b>7,620</b>	<b>5,075</b>	<b>5,120</b>	<b>5,120</b>	<b>14,820</b>	<b>12,910</b>	<b>4,910</b>	<b>67,631</b>	<b>(2,100)</b>	<b>65,531</b>
<b>Lighting Infrastructure</b>														
General Lighting Block	200	200	200	600	200	200	200	200	200	200	200	2,000		2,000
Energy Efficient Street Lighting	1,000	1,000	1,000	3,000	900							3,900		3,900
	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>3,600</b>	<b>1,100</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>5,900</b>	<b>0</b>	<b>5,900</b>
<b>Cycling, Walking &amp; Safety Infrastructure</b>														
Accident Investigation Prevention Schemes Block	50	50	50	150	50	50	50	50	50	50	50	500		500
Cycling, Walking & Safer Streets	171	171	173	515	182	191	201	211	221	232	244	1,997	(1,997)	0
Railway Black Path	155			155								155		155
Innerleithen - Walkerburn - shared access route	30	36	61	127	265							392	(150)	242
	<b>406</b>	<b>257</b>	<b>284</b>	<b>947</b>	<b>497</b>	<b>241</b>	<b>251</b>	<b>261</b>	<b>271</b>	<b>282</b>	<b>294</b>	<b>3,044</b>	<b>(2,147)</b>	<b>897</b>
<b>Flood Protection Infrastructure</b>														
Selkirk Flood Protection	10,261	11,392		21,653								21,653	(18,670)	2,983
Hawick Flood Protection	509	517	536	1,562	6,893	17,545	9,691					35,691	(27,303)	8,388
Jedburgh Flood Protection	462	3		465								465		465
General Flood Protection Block	400	300	200	900	200	200	200	200	200	200	200	2,300		2,300
	<b>11,632</b>	<b>12,212</b>	<b>736</b>	<b>24,580</b>	<b>7,093</b>	<b>17,745</b>	<b>9,891</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>60,109</b>	<b>(45,973)</b>	<b>14,136</b>

PLACE

<p><b>Galashiels Developments</b></p>	<p>This programme of work continues to deliver Galashiels Inner Relief Road (GIRR) Phases and the Transport Interchange project which will tie in with the Borders Railway. The Transport Interchange project which is under construction has an element of external European funding which supports it.</p>
<p><b>Roads &amp; Bridge Infrastructure</b></p>	<p><b>General Roads and Bridges Block</b> - this relates to capital maintenance and refurbishment works relating to the road and bridge infrastructure in the Scottish Borders. The proposed plan includes additional resources in the Strategic Plan period of £1m p.a. (£7m in total) which is in addition to the £7m extra resources allocated in the 2014/15 Capital Financial Plan.</p> <p><b>A72 Dirtpot Corner -Traffic Management</b> - to provide improvements to traffic management and road safety at Dirtpot Corner on A72.</p> <p><b>A72 Neidpath Corner - Traffic Management</b> - road improvement scheme to address the restricted carriageway width and lack of verge at an accident site.</p> <p><b>Selkirk Traffic Management Scheme (New Project)</b> - project to safely manage traffic in south west of town due to a dangerous wall owned by a third party.</p> <p><b>Selkirk Town Centre (Streetscape works)</b> - project to enhance the area around the Market Place through more effective traffic management, partly supported by funding from the Selkirk Conservation Area Regeneration Scheme (CARS)</p> <p><b>Peebles Bridge (New Project)</b> - There is a future requirement to provide a new bridge in Peebles to support the housing development proposed in the draft Local Development Plan. This project is currently estimated at a cost of £18.3m, of which there is an estimate that £2m from developer contributions will be available. The project is still subject to significant public consultation, the development of full design and cost estimates and, final approval of housing development proposals. These factors, coupled with constrained resources in the Draft Capital Financial Plan, have meant this project been included for construction in 2022/23. It should be noted however this will result in a significant inflationary impact, in addition to other costs currently excluded such as land acquisition (including any Compulsory Purchase requirements), utility diversions and flood works, depending on the final design solution.</p> <p><b>Union Chain Bridge (New Project)</b> - Funding of £0.55m has been assumed to match with the current Northumberland County Council (the lead authority) contribution estimate. There is a risk that as this project is still in development phase, for completion in 2020 to tie in with the bridge's 200 year anniversary, that the costs/phasing will change. It is currently assumed that this is able to be treated as a Council asset, and the two Councils will share all costs on a 50/50 basis with Northumberland, net of Heritage Lottery Grant.</p>
<p><b>Lighting Infrastructure</b></p>	<p><b>Energy Efficient Street Lighting</b> - a project which will improve 13,500 of the Scottish Border's lights by replacing them with LED lanterns.</p> <p><b>General Lighting Block</b> - allocation for the routine column, cabling and lamp upgrade programme.</p>
<p><b>Cycling, Walking &amp; Safety Infrastructure</b></p>	<p><b>Accident Investigation Prevention Scheme Block</b> - minor schemes to address problems at identified accident cluster sites.</p> <p><b>Cycling, Walking and Safer Streets</b> - continuation of Specific Scottish Government Funding to encourage more walking and cycling, especially schools and to connect communities.</p> <p><b>Railway Black Path</b> - to provide appropriate footway/cycleway linkages to the new Transport Interchange in Galashiels, in particular to ensure that of the current amenity of the Black Path through Galshiels and Tweedbank is not lost following introduction of Borders Railway.</p> <p><b>Innerleithen - Walkerburn - shared access route</b> - extension of the Peebles - Innerleithen shared access route by a further 1.5 miles alongside the River Tweed.</p>
<p><b>Flood Protection Infrastructure</b></p>	<p><b>Selkirk Flood Protection</b> - 80% Scottish Government (confirmed) grant funded major infrastructure project that will provide flood protection to property and businesses in Selkirk currently at risk of flooding. Delivering the Selkirk Flood Protection Scheme and the Bridge Street Bridge Replacement Project.</p> <p><b>Hawick Flood Protection</b> - Proposed 80% Scottish Government grant (for the construction phase) funded infrastructure project to remove 915 residential and commercial properties from flood risk within the River Teviot's flood plain in Hawick. Additional costs of £7m have been included which is partially covered by an increase in the estimated (unconfirmed) specific funding from the Scottish Government of £3.8m.</p> <p><b>Jedburgh Flood Protection</b> - to deliver protection measures against flooding from the Skiprunning Burn.</p> <p><b>General Flood Protection Block</b> - to deliver natural flood management works, small scale flood and coast protection works. Includes an additional £1.3m versus 2014/15 Capital Financial Plan to address specific smaller scale projects, such as Fountainhall.</p>

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	2015/16 £000	2016/17 £000	2017/18 £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	2024/25 £000			
<b>PLACE (contd.)</b>														
<b>Waste Management Infrastructure</b>														
Easter Langlee Cell Provision	175	900	100	<b>1,175</b>	100	100	100					<b>1,475</b>	<b>(942)</b>	<b>533</b>
Waste Treatment Facility	127	587		<b>714</b>								<b>714</b>		<b>714</b>
Food Waste Collections	301			<b>301</b>								<b>301</b>	<b>(301)</b>	<b>0</b>
Waste Containers	42	45	46	<b>133</b>	48	48	48	50	50	51	53	<b>481</b>		<b>481</b>
Easter Langlee Leachate Management Facility	56	63	1,377	<b>1,496</b>	42							<b>1,538</b>		<b>1,538</b>
Community Recycling Centres:														
- Improved Skip Infrastructure	516			<b>516</b>								<b>516</b>		<b>516</b>
- Enhancements		48		<b>48</b>								<b>48</b>		<b>48</b>
Waste Transfer Stations Health & Safety Works	18	18		<b>36</b>								<b>36</b>		<b>36</b>
	<b>1,235</b>	<b>1,661</b>	<b>1,523</b>	<b>4,419</b>	<b>190</b>	<b>148</b>	<b>148</b>	<b>50</b>	<b>50</b>	<b>51</b>	<b>53</b>	<b>5,109</b>	<b>(1,243)</b>	<b>600</b>
<b>Other</b>														
Play Facilities	50	51	52	<b>153</b>	53	54	55	56	57	58	0	<b>486</b>		<b>486</b>
Cemetery Land Acquisition & Development Block	150	350		<b>500</b>								<b>500</b>		<b>500</b>
Contaminated Land Block	81	52	52	<b>185</b>	52	52	52	52	52	52	52	<b>549</b>		<b>549</b>
	<b>281</b>	<b>453</b>	<b>104</b>	<b>838</b>	<b>105</b>	<b>106</b>	<b>107</b>	<b>108</b>	<b>109</b>	<b>110</b>	<b>52</b>	<b>1,535</b>	<b>0</b>	<b>1,535</b>
<b>TOTAL PLACE</b>	<b>19,827</b>	<b>20,165</b>	<b>8,242</b>	<b>48,234</b>	<b>16,605</b>	<b>23,715</b>	<b>15,717</b>	<b>5,939</b>	<b>15,650</b>	<b>13,753</b>	<b>5,709</b>	<b>145,322</b>	<b>(51,824)</b>	<b>93,498</b>

PLACE

<p><b>Waste Management Infrastructure</b></p>	<p><b>Easter Langlee Cell Provision</b> - management and development of landfill cells at Easter Langlee Landfill Site, Galashiels. Work that is underway in the Waste Management Team will inform and may change the scope and phasing of this work once the options have been evaluated.</p> <p><b>Waste Treatment Facility</b> - delivery of a waste treatment solution that diverts waste away from landfill and contributes to the recycling requirements set by Scottish Government.</p> <p><b>Food Waste Collections</b> - capital expenditure required to support the introduction of food waste collections in the Borders.</p> <p><b>Waste Containers</b> - to supply to new properties or to replace damaged waste containers</p> <p><b>Easter Langlee Leachate Management Facility</b> - to implement the solution(s) recommended by the option appraisal currently being undertaken to address the management of the cost and environmental impact of the discharge of leachate water from the Easter Langlee Landfill Site. Work that is underway in the Waste Management Team will inform and may change the scope and phasing of this work once the options have been evaluated.</p> <p><b>Community Recycling Centres</b> - two budgets to improve health and safety at the centres linked to safe movement of skips, improve the use of space and improve the efficiency through purchase of compaction skips at Hawick and Galashiels.</p> <p><b>Waste Transfer Stations Health &amp; Safety Works</b> - to reduce the risk of accident/injury at the Council's three Waste Transfer Station through improvements to traffic management at the sites.</p>
<p><b>Other</b></p>	<p><b>Play Facilities</b> - to refurbish Council play areas through replacement or addition of equipment in play areas.</p> <p><b>Cemetery Land Acquisition &amp; Development Block</b> - The Cemetery Team are undertaking a Strategic Review of Cemetery Land Acquisition in order to inform and develop a Cemetery Asset Management Plan. This review will include the development of a policy around urban and rural provisioning which will in turn inform future investment requirements.</p> <p><b>Contaminated Land Block</b> - to enable appropriate measures to be taken to remove unacceptable risks and support the Council in the delivery of its statutory duty in relation to land which is not suitable for its current use because of unacceptable levels of risk to human health and/or the wider environment.</p>

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	£000	£000	£000		£000	£000	£000	£000	£000	£000	£000			
<b>PEOPLE</b>														
<b>School Infrastructure</b>														
West Linton Primary School	10	10		20								20		20
Duns Primary School & Locality Support Centre	4,485	124		4,609								4,609	(2,598)	2,011
Kelso High School	14,250	5,150		19,400								19,400	(19,128)	272
Galashiels School Review				0		120	4,000	9,000	10,230	4,120	5,500	32,970	(21,900)	11,070
Langlee Primary School	350	350	5,712	6,412	5,713							12,125		12,125
Broomlands Primary School	750	7,125	350	8,225								8,225		8,225
School Refurbishment & Capacity Block	190	635	1,140	1,965	3,030	3,600	1,520	1,750	1,900	1,840	1,840	17,445		17,445
Early Years Centres Block	185			185								185	(185)	0
Early Learning & Childcare Block	1,656			1,656								1,656	(1,656)	0
Complex Needs - Central Education Base	1,180	20		1,200								1,200		1,200
SEBN Facilities	30	475	232	737								737		737
Eyemouth Early Years Centre	100			100								100		100
	<b>23,186</b>	<b>13,889</b>	<b>7,434</b>	<b>44,509</b>	<b>8,743</b>	<b>3,720</b>	<b>5,520</b>	<b>10,750</b>	<b>12,130</b>	<b>5,960</b>	<b>7,340</b>	<b>98,672</b>	<b>(45,467)</b>	<b>53,205</b>
<b>Social Care Infrastructure</b>														
Residential Care Home Upgrade Block	764	3		767								767		767
Fire Compartments in Care Homes Block	135	65	42	242								242		242
	<b>899</b>	<b>68</b>	<b>42</b>	<b>1,009</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,009</b>	<b>0</b>	<b>1,009</b>
<b>TOTAL PEOPLE</b>	<b>24,085</b>	<b>13,957</b>	<b>7,476</b>	<b>45,518</b>	<b>8,743</b>	<b>3,720</b>	<b>5,520</b>	<b>10,750</b>	<b>12,130</b>	<b>5,960</b>	<b>7,340</b>	<b>99,681</b>	<b>(45,467)</b>	<b>54,214</b>



PEOPLE

<p><b>School Infrastructure</b></p>	<p><b>West Linton Primary School</b> - final end of project landscaping and completion costs</p> <p><b>Duns Primary School &amp; Locality Support Centre</b> - refurbishment of the former high school to provide a relocated primary school to meet future roll projections and provide a Locality Support Centre in Berwickshire for children and young people with Additional and Complex Needs complimenting the new Central Complex Needs Education Base. Budget includes an additional £0.15m to undertake the additional site works including demolition of the existing technical block and creation of new car parking following proposals to retain Jim Clark Museum on its existing site. Project supported by Scottish Futures Trust (SFT) funding.</p> <p><b>Kelso High School</b> - provision of a new Kelso High School to provide a fit for purpose school, secured SFT funding due to being the only secondary school in Scottish Borders Council which had an overall "poor" suitability rating. Recent announcement from SFT resulted in this project being 100% funded for the construction of the school building. The project assumes the provision of a synthetic pitch which is anticipated to attract SportScotland match funding.</p> <p><b>Galashiels School Review</b> - ambitious large scale project to significantly improve the school estate within Galashiels to match current and future demand. Included in scope is the refurbishment of the Galashiels Academy and the improvement/enhancement of primary school provision. This programme assumes the continuation of Scottish Government funding to support school infrastructure.</p> <p><b>Langlee Primary School</b> - Planned project accelerated from the 2014/15 approved budget which indicated a site start in 2018/19. Although it has been previously indicated that the school would be completed by March 2017, funding constraints, absence of further additional Scottish Government funding and a technically complex project the construction is now proposed to commence 2017/18. The total project to build a new fit for purpose primary school at Langlee at a budget of £12.1m, as well as being accelerated, has increased by £4m of which £1.6m is supported by the additional funding released from Kelso HS.</p> <p><b>Broomlands Primary School</b> - Planned project has been accelerated into Operational Plan period and scope expanded to build a new fit for purpose primary school at Langlee, Galashiels including Early Learning and Childcare provision required under the new Children &amp; Young People's Act. The net additional expenditure of £4.8m supported by the additional funding released from Kelso HS.</p> <p><b>School Refurbishment &amp; Capacity Block</b> - programme of works to improve a number of schools through extension, refurbishment and adaptations to provide to meet increasing demographic demand and addressing issues identified by the School Estate Management Plan in relation to condition and suitability. This block allocation has been included at a similar level as in the previous Capital Plan pending the undertaking of a full School Review which will inform the updating of the School Estate Management Plan and investment priorities.</p> <p><b>Early Years Centres Block</b> - to support the new model of Early Years Service delivery through Early Years Centres sited in targeted communities of high deprivation. Facilitated by start up funding from the Early Years Change Fund.</p> <p><b>Early Learning &amp; Childcare Block</b> - Scottish Government Grant funding to support the requirements of the Children and Young Peoples Act in relation to Early Learning and Childcare. The block will provide funding to move nurseries from temporary units into school buildings and support refurbishment of nurseries. In addition it is intended to support the expansion of service provision to some 2 year olds and the resulting impact that this will have on the school estate and infrastructure.</p> <p><b>Complex Needs - Central Education Base</b> - creation of a central facility in Earlston to consolidate existing service provision of Spectrum Support Services and the Complex Needs Outreach Team. Providing increased accessibility and improved travel times and maximise expertise through co-location of staff. Facility will compliment the locality and school based services already in place.</p> <p><b>Social, Emotional &amp; Behaviour Needs (SEBN) Facilities</b> - to facilitate the adaption of accommodation within existing schools to improve mainstream provision and create a new centrally based facility to provide support for SEBN within the Borders.</p> <p><b>Eyemouth Early Years Centre (New Project)</b> - A budget of £0.1m has been included to undertake the immediate priorities, pending the completion of the review of the Eyemouth education provision and options.</p>
<p><b>Social Care Infrastructure</b></p>	<p><b>Residential Care Home Upgrade Block</b> - to provide alterations/upgrading of Waverley and Saltgreens care homes to provide en-suite facilities to future proof the service and enable the facilities to be used for intermediate and long-term care.</p> <p><b>Fire Compartments in Care Homes Block (New Project)</b> - to implement fire compartmentation works in Care Homes to meet legislative requirements.</p>

Looking after the Borders	OPERATIONAL PLAN			Total £000	STRATEGIC PLAN						Grand Total £000	Specific Project Funding £000	Net Cost exc. Specific £000	
	2015/16 £000	2016/17 £000	2017/18 £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000				2024/25 £000
<b>CHIEF EXECUTIVE</b>														
<b>Heritage &amp; Cultural Infrastructure</b>														
Jim Clark Museum	0	0	0	0	515						515		515	
Wilton Lodge Park	893	711	101	1,705							1,705	(1,288)	417	
Sir Walter Scott Court House - Phase 1	75	195		270							270	(175)	95	
Sir Walter Scott Court House - Phase 2		80	810	890	1,550	40					2,480	(2,000)	480	
Great Tapestry of Scotland - Building	200	5,800		6,000							6,000	(2,500)	3,500	
	<b>1,168</b>	<b>6,786</b>	<b>911</b>	<b>8,865</b>	<b>2,065</b>	<b>40</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,970</b>	<b>(5,963)</b>	<b>5,007</b>	
<b>Sport Facility Infrastructure</b>														
Selkirk 2G Synthetic Pitch	720			720					300		1,020	(700)	320	
Peebles 3G Synthetic Pitch	1,095			1,095						300	1,395	(300)	1,095	
Jedburgh 3G Synthetic Pitch	13		30	43	820						863	(300)	563	
Hawick 3G Synthetic Pitch		1,010		1,010					300		1,310	(300)	1,010	
Sports Trusts - Plant & Services Block	290	290	290	870	290	290	290	290	290	290	2,900		2,900	
	<b>2,118</b>	<b>1,300</b>	<b>320</b>	<b>3,738</b>	<b>1,110</b>	<b>290</b>	<b>290</b>	<b>290</b>	<b>290</b>	<b>890</b>	<b>7,488</b>	<b>(1,600)</b>	<b>5,888</b>	
<b>Economic &amp; Regeneration Infrastructure</b>														
Central Borders Business Park	100	100	1,000	1,200	1,200	2,600					5,000	(1,000)	4,000	
Eyemouth Seafood Technology Park	15			15							15	(5)	10	
Newtown St Boswells Village Centre		16	20	36	20	84	84	120	56		400		400	
Reston Station (SBC Contribution)	365		65	430	1,170						1,600		1,600	
Borders Town Centre Regeneration Fund Block				0	100	100	100	100	100	100	700		700	
	<b>480</b>	<b>116</b>	<b>1,085</b>	<b>1,681</b>	<b>2,490</b>	<b>2,784</b>	<b>184</b>	<b>220</b>	<b>156</b>	<b>100</b>	<b>7,715</b>	<b>(1,005)</b>	<b>6,710</b>	
<b>Housing Infrastructure</b>														
Private Sector Housing Grant - Adaptations	340	375	375	1,090	375	375	375	375	375	425	3,815		3,815	
Supported Care Housing - Berwickshire				0		150	5,000	5,000			10,150	(2,538)	7,612	
	<b>340</b>	<b>375</b>	<b>375</b>	<b>1,090</b>	<b>375</b>	<b>525</b>	<b>5,375</b>	<b>5,375</b>	<b>375</b>	<b>425</b>	<b>13,965</b>	<b>(2,538)</b>	<b>11,427</b>	
<b>TOTAL CHIEF EXECUTIVE</b>	<b>4,106</b>	<b>8,577</b>	<b>2,691</b>	<b>15,374</b>	<b>6,040</b>	<b>3,639</b>	<b>5,849</b>	<b>5,885</b>	<b>821</b>	<b>1,415</b>	<b>40,138</b>	<b>(11,106)</b>	<b>29,032</b>	
<b>TOTAL LOOKING AFTER THE BORDERS</b>	<b>48,018</b>	<b>42,699</b>	<b>18,409</b>	<b>109,126</b>	<b>31,388</b>	<b>31,074</b>	<b>27,086</b>	<b>22,574</b>	<b>28,601</b>	<b>21,128</b>	<b>14,164</b>	<b>285,141</b>	<b>(108,397)</b>	<b>176,744</b>

CHIEF EXECUTIVE

<p><b>Heritage &amp; Cultural Infrastructure</b></p>	<p><b>Jim Clark Museum</b> - Proposed budget has been reduced to £0.5m to reflect the reduction in capital receipts and need to undertake work at Duns Primary School following new confirmed proposal by the Trustees to stay at the current site. Timing of the project has been delayed until 2018/19 due to the impact of other accelerated projects on the available resources.</p> <p><b>Wilton Lodge Park</b> - continuation of the capital element of the project to restore the historical features within Wilton Lodge Park, Hawick including the provision of a new bandstand, modern café and additional links to the town. Partially funded by Heritage Lottery Funding.</p> <p><b>Sir Walter Scott Court House - Phases 1 &amp; 2</b> - development of the Category A listed property in Selkirk, Phase 1 being the upgrading of the external fabric of the building and is supported by an allocation of grant funding from the Selkirk Conservation Area Regeneration Scheme (CARS). Phase 2 is a major redevelopment of the Courthouse and adjacent building to provide a modern and attractive visitors centre which has disability access and modernised and upgraded exhibition areas and displays. This project is subject to the securing of significant external funding.</p> <p><b>Great Tapestry of Scotland - Building (New Project)</b> - An indicative budget of £6m, pending feasibility study and business case work, has been included in the Capital Financial Plan to provide the permanent home for the Great Tapestry of Scotland at Tweedbank. This includes the assumption of £2.5m external funding. The project is anticipated to be constructed by the end of 2016/17. There is however a significant amount of work that is still to be undertaken to get the project fully defined, the external funding secured and construction works tendered.</p>
<p><b>Sport Facility Infrastructure</b></p>	<p><b>2 &amp; 3G Synthetic Pitches</b> - a programme to provide synthetic sports pitches which is underpinned by the assumption of match funding support for all projects from SportScotland. The current proposals include (a) the acceleration of Hawick's budget to 2016/17 with an increase in the budget of £0.46m versus the previous Capital Plan, (b) the construction of Peebles in 2015/16 however the complexities around the site selection make this a challenging target.</p> <p><b>Sports Trusts - Plant &amp; Services Block</b> - capital funding to support the leisure trusts in improving and refurbishing the sports and leisure facilities they run which are owned by the Council.</p>
<p><b>Economic &amp; Regeneration Infrastructure</b></p>	<p><b>Central Borders Business Park (New Project)</b>- to support the development of a Business Park to maximise the inward investment using the opening of the Borders Railway as a catalyst to provide modern, sustainable business space to support the future growth of the Scottish Borders economy. The preparation of a feasibility study has commenced following match funding support by Scottish Enterprise as part of the South of Scotland Strategic Alliance. The proposed budget is included at £5m, with an assumption of £1m from Scottish Enterprise. £1.2m of this expenditure is assumed to be incurred in the Operational Plan period associated with initial design work and site acquisition. There is a significant risk that this project, due to the absence of a detailed scope and design, could result an increased cost. There may however also be a possibility to leverage in additional external funding support which is still being explored.</p> <p><b>Eymouth Seafood Technology Park</b> - completion of a project undertaken at Gunsgreenhill, Eymouth in 2014/15</p> <p><b>Newtown St Boswells Village Centre</b> - to provide an initial development phase for the village centre regeneration, with the potential to lead to a wider programme of regeneration activity in the village centre.</p> <p><b>Reston Station (SBC Contribution)</b> - to support the provision of a new station at Reston supported by potential funding from the Scottish Stations Fund. A contribution towards the project of £1.68m has been included, an increase of £1.4m above the previous Plan. This is based on an estimate construction cost for the new station and ancillary services e.g. car parking of £3.2m of which the Council would support up to 50%. The project costs for this are still being established and there is a potential risk that this could increase further dependant on the treatment of design costs for the project. In addition, consent to borrow from the Scottish Government may be necessary in order to enable the capital funding as the project.</p> <p><b>Borders Town Centre Regeneration Fund Block (New Project)</b>- An indicative budget of £0.1m per annum in the Strategic Plan period has been identified to support the outcome of the Locality/Town review work that is being initiated. As this work is not fully defined the total budget of £0.7m is a placeholder within the Capital Plan proposals.</p>
<p><b>Housing Infrastructure</b></p>	<p><b>Private Sector Housing Grant - Adaptations</b> - to provide grant funding to assist the provision of major adaptation to private sector housing following a needs and priority</p> <p><b>Supported Care Housing - Berwickshire (New Project)</b> - to provide a supported care housing offering in Berwickshire to address the deficiency in provision in that area. Work on developing the feasibility study and options appraisal is currently underway and therefore a provisional budget of £10.15m has been included in the draft Capital Budget with an estimated 25% Housing Support Grant to assist in the funding. There is however a lack of clarity at this time in relation to the most effective delivery model for this and that may affect the approach taken to financing this initiative.</p>

Business Process Transformation	OPERATIONAL PLAN			Total £000	STRATEGIC PLAN							Grand Total £000	Specific Project Funding £000	Net Cost exc. Specific £000
	2015/16 £000	2016/17 £000	2017/18 £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	2024/25 £000			
<b>PLACE</b>														
<b>Property Asset Programme</b>														
Structure/H&S Works Block	280	445	465	1,190	465	465	465	475	475	475	475	4,485		4,485
Asbestos Management Block	50	50	100	200	100	100	100	100	100	100	100	900		900
Building Systems Efficiency Upgrades Block	100	100	200	400	200	300	300	300	340	340	340	2,520		2,520
Electrical Infrastructure Upgrades Block	150	150	150	450	150	150	150	150	150	150	150	1,500		1,500
Fixed Assets Block	20	20	20	60	20	20	20	20	20	20	20	200		200
Building Thermal Efficiency Upgrades Block	400	400	430	1,230	430	430	430	430	430	430	430	4,240		4,240
	<b>1,000</b>	<b>1,165</b>	<b>1,365</b>	<b>3,530</b>	<b>1,365</b>	<b>1,465</b>	<b>1,465</b>	<b>1,475</b>	<b>1,515</b>	<b>1,515</b>	<b>1,515</b>	<b>13,845</b>	<b>0</b>	<b>13,845</b>
<b>Other Property</b>														
Demolition & Site Preparation Block	150	70	70	290	70							360		360
Cleaning Equipment Replacement Block	20	20	20	60	20	20	20	20	20	20	20	200		200
Combined Depot Enhancements	204	12		216	40							256		256
Office Accommodation Transformation Block	150	150		300								300		300
	<b>524</b>	<b>252</b>	<b>90</b>	<b>866</b>	<b>130</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>1,116</b>	<b>0</b>	<b>1,116</b>
<b>Investment in Plant &amp; Vehicles</b>														
Waste Collection Vehicles - Non P&V Fund				0	300	300				300	300	1,200	(1,200)	0
Plant & Vehicle Replacement - P&V Fund	2,000	2,000	2,000	6,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000	(20,000)	0
	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>6,000</b>	<b>2,300</b>	<b>2,300</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,300</b>	<b>2,300</b>	<b>21,200</b>	<b>(21,200)</b>	<b>0</b>
<b>Other</b>														
Drainage - Parks & Open Spaces Block	55	50	50	155	50	50	50	50	50	50	50	505		505
	<b>55</b>	<b>50</b>	<b>50</b>	<b>155</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>505</b>	<b>0</b>	<b>505</b>
<b>TOTAL PLACE</b>	<b>3,579</b>	<b>3,467</b>	<b>3,505</b>	<b>10,551</b>	<b>3,845</b>	<b>3,835</b>	<b>3,535</b>	<b>3,545</b>	<b>3,585</b>	<b>3,885</b>	<b>3,885</b>	<b>36,666</b>	<b>(21,200)</b>	<b>15,466</b>

**PLACE**

<b>Property Asset Programme</b>	This is a programme of work focused around various capital block allocations to undertake the necessary capital works required to manage the property owned and maintained by the Council. Focus covers health and safety projects, upgrade and replacement works as well as building efficiency improvements to reduce ongoing running costs.
<b>Other Property</b>	<p><b>Demolition &amp; Site Preparation Block</b> - to undertake works to improve or prepare sites for sale or re-development including as sites for affordable housing.</p> <p><b>Cleaning Equipment Replacement Block (New Project)</b> - allocation for a programme of capital expenditure on larger scale cleaning equipment.</p> <p><b>Combined Depot Enhancements Block (New Project)</b> - to provide for a programme of Health and Safety, Environmental and Security upgrades at various depot locations.</p> <p><b>Office Accommodation Transformation Block</b> - to support work style transformation through capital accommodation works.</p>
<b>Investment in Plant &amp; Vehicles</b>	<p><b>Waste Collection Vehicles - Non P&amp;V Fund</b> - budget provided through specific funding supported by the Waste revenue budget to provide for the replacement of several refuse lorries not provided for via the Plant and Vehicle Fund.</p> <p><b>Plant &amp; Vehicle Replacement - P&amp;V Fund</b> - The Plant &amp; Vehicle Fund is used to manage the replacement of plant and vehicles and is "replenished" by departmental revenue budgets over the life of the asset.</p>
<b>Other</b>	<b>Drainage - Parks &amp; Open Spaces Block</b> - to provide a programme of works to deliver landscape drainage improvements throughout the Borders.

Business Process Transformation	OPERATIONAL PLAN			Total £000	STRATEGIC PLAN							Grand Total £000	Specific Project Funding £000	Net Cost exc. Specific £000
	2015/16 £000	2016/17 £000	2017/18 £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	2024/25 £000			
<b>PEOPLE</b>														
<b>School Infrastructure</b>														
School Health & Safety Block	610	610	200	1,420	200	200	200	200	200	200	200	2,820		2,820
School Kitchen Improvement Block	98	282	55	435	200	200	200	200	200	200	200	1,835		1,835
Equality Act School Adaptations (DDA) Block	200	150	150	500	150	150	150	150	150	150	150	1,550		1,550
	<b>908</b>	<b>1,042</b>	<b>405</b>	<b>2,355</b>	<b>550</b>	<b>550</b>	<b>550</b>	<b>550</b>	<b>550</b>	<b>550</b>	<b>550</b>	<b>6,205</b>	<b>0</b>	<b>6,205</b>
<b>Social Care Infrastructure</b>														
Telecare	75			75								75		75
BAES Relocation: Autoclave	87			87								87		87
	<b>162</b>	<b>0</b>	<b>0</b>	<b>162</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>162</b>	<b>0</b>	<b>162</b>
<b>TOTAL PEOPLE</b>	<b>1,070</b>	<b>1,042</b>	<b>405</b>	<b>2,517</b>	<b>550</b>	<b>550</b>	<b>550</b>	<b>550</b>	<b>550</b>	<b>550</b>	<b>550</b>	<b>6,367</b>	<b>0</b>	<b>6,367</b>
<b>CHIEF EXECUTIVE</b>														
<b>IT Infrastructure</b>														
General IT Block	200	200	200	600	200	200	200	200	200	200	200	2,000		2,000
Passenger Transport MIS	75			75								75		75
Corporate IT Equipment Fund	350	350	350	1,050	350	350	350	350	350	350	350	3,500		3,500
Curricular Network IT Equipment Fund	140	383	380	903	380	380	380	380	380	380	380	3,563		3,563
IT Disaster Recovery Programme	40	41	52	133	53	54	55	56	57	58	58	524		524
Unified Communications	0	50	65	115	0	0	50	65	0	0	50	280		280
Infrastructure & Microsoft Refresh	50	470	55	575	150	100	0	405	10	10	10	1,260		1,260
Additional Server Storage	35	44		79								79		79
Next Generation Broadband (BDUK)	4,200			4,200								4,200		4,200
Peoples Network Upgrade				0	214							214		214
Data Backup Replacement	12			12								12		12
Corporate Applications Suite	250	300	3,500	4,050	1,000							5,050		5,050
Confirm Mobile Implementation	110			110	17			17				144		144
	<b>5,462</b>	<b>1,838</b>	<b>4,602</b>	<b>11,902</b>	<b>2,364</b>	<b>1,084</b>	<b>1,035</b>	<b>1,473</b>	<b>997</b>	<b>998</b>	<b>1,048</b>	<b>20,901</b>	<b>0</b>	<b>20,901</b>
<b>TOTAL CHIEF EXECUTIVE</b>	<b>5,462</b>	<b>1,838</b>	<b>4,602</b>	<b>11,902</b>	<b>2,364</b>	<b>1,084</b>	<b>1,035</b>	<b>1,473</b>	<b>997</b>	<b>998</b>	<b>1,048</b>	<b>20,901</b>	<b>0</b>	<b>20,901</b>
<b>TOTAL BUSINESS PROCESS TRANSFORMATION</b>	<b>5,462</b>	<b>1,838</b>	<b>4,602</b>	<b>11,902</b>	<b>2,578</b>	<b>1,084</b>	<b>1,035</b>	<b>1,473</b>	<b>997</b>	<b>998</b>	<b>1,048</b>	<b>21,115</b>	<b>0</b>	<b>21,115</b>

## Business Process Transformation

### PEOPLE

<p><b>School Infrastructure</b></p>	<p><b>School Health &amp; Safety Block</b> - a programme of works across the school estate to ensure compliance with a range of legislation in relation to Health &amp; Safety, Care Inspectorate, Environmental Health and Insurers and enable improvement of safety in schools.</p> <p><b>School Kitchen Improvement Block</b> - a programme of works to refurbish and improve the infrastructure of school kitchens and dining areas to ensure that they meet current legislative requirements, are fit for purpose and support the improvement of meal uptake.</p> <p><b>Equality Act School Adaptations (DDA) Block</b> - a programme of works to improve access for all pupils, staff and other users with disabilities and to comply with the relevant legislation as it applies to the school estate. Includes provision of specific adaptations to meet the needs of individual pupils with complex needs.</p>
<p><b>Social Care Infrastructure</b></p>	<p><b>Telecare</b> - facilitates a range of services which enables the Council to support people to live independently.</p> <p><b>Borders Ability Equipment Store (BAES) Relocation: Autoclave (New Project)</b> - linked to the change fund project to relocate BAES to new premises and will enable the purchase and installation of an Autoclave (high temperature cleaning equipment) which is essential for infection control in relation to the community loan equipment.</p>

### CHIEF EXECUTIVE

<p><b>IT Infrastructure</b></p>	<p><b>General IT Block</b> - to provide for a programme of minor capital projects to enable the development of existing business applications and other small scale IT projects.</p> <p><b>Passenger Transport MIS</b> - pending the completion of the Sustainable Transport Programme, this is to provide for the procurement of a Management Information System (MIS) to meet the identified requirements for Passenger Transport that result from the work under Programme.</p> <p><b>Corporate IT Equipment Fund</b> - to provide for a rolling replacement of capital expenditure items associated with corporate desktop provision and associated peripherals to ensure that the infrastructure continues to meet the user needs.</p> <p><b>Curricular Network IT Equipment Fund</b> - to provide for the replacement of capital expenditure items associated with school's curricular network through a rolling replacement programme of network infrastructure and hardware to ensure that the Scottish Borders schools are equipped with up to date and fit for purpose</p> <p><b>IT Disaster Recovery Block</b> - to enable the continued investment in the resilience and disaster recovery capital expenditure required to manage risk around the potential failure of the Council's HQ data centre.</p> <p><b>Unified Communications</b> - to provide a modern, fit for purpose suite of communicate tools via Lync Telephony, the Council's Intranet and Corporate Website.</p> <p><b>Infrastructure &amp; Microsoft Refresh</b> - to provide for the ongoing refreshment of the desktop operating system and enterprise server infrastructure.</p> <p><b>Additional Server Storage</b> - to increase disk and back-up capacity within the IT infrastructure to support the growth of data within the Council.</p> <p><b>Next Generation Broadband (BDUK)</b> - this is to augment the national funding for the digital broadband infrastructure across the Scottish Borders to increase coverage and speeds in order to support communities.</p> <p><b>Peoples Network Upgrade</b> - to refresh the previously nationally funded public access network mainly hosted in libraries and contact centres.</p> <p><b>Data Backup Replacement (New Project)</b>- to replace the existing infrastructure to ensure that the backup library of the Council's data continues to be on a supported platform.</p> <p><b>Corporate Applications Suite</b> -This project proposal has been redefined to cover the replacement of the core financial accounting and administration, project and costing, HR and Payroll and Customer Services platforms that underpin the whole Council. The estimated budget requirement has been increased by £2.8m and accelerated into the Operational Plan in order to enable the fundamental platform changes required to transform the back office functions. The project is predicated on making significant improvements to the Council's operational efficiency through the provision of fit for purpose systems and work has started on building up the detailed business case.</p> <p><b>Confirm Mobile Implementation (New Project)</b> - to provide for handheld mobile devices and software to enable Neighbourhood Operations and Engineering Asset Inspection and maintenance Process to be updated and improved resulting in a revenue budget saving.</p>
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Scottish Borders Council  
Capital Financial Plan 2015/16 - 2024/25

CAPITAL FINANCING	OPERATIONAL PLAN			Total £000	STRATEGIC PLAN						Grand Total £000	
	2015/16	2016/17	2017/18		2018/19	2019/20	2020/21	2021/22	2022/23	2023/24		2024/25
	£000	£000	£000		£000	£000	£000	£000	£000	£000		£000
<b>CFCR</b>												
Easter Langlee Cell Provision (from Landfill Provision)	(175)	(767)		(942)								(942)
Early Years Centres	(185)			(185)								(185)
Wilton Lodge Park	(20)	(20)	(20)	(60)								(60)
Selkirk 2G Synthetic Pitch (from Reserves)	(450)			(450)								(450)
	<b>(830)</b>	<b>(787)</b>	<b>(20)</b>	<b>(1,637)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,637)</b>
<b>Specific Grants from Scottish Government</b>												
Cycling, Walking & Safer Streets	(171)	(171)	(173)	(515)	(182)	(191)	(201)	(211)	(221)	(232)	(244)	(1,997)
Selkirk Flood Protection	(8,209)	(10,461)		(18,670)								(18,670)
Hawick Flood Protection				0	(5,514)	(14,036)	(7,753)					(27,303)
Duns Primary School (via Scottish Futures Trust)	(2,598)			(2,598)								(2,598)
Kelso High School (via Scottish Futures Trust)	(13,558)	(4,500)	(65)	(18,123)	(65)	(65)	(65)	(65)	(65)	(65)	(65)	(18,578)
Galashiels School Review				0			(2,667)	(6,000)	(6,820)	(2,746)	(3,667)	(21,900)
Early Learning & Childcare	(1,656)			(1,656)								(1,656)
	<b>(26,192)</b>	<b>(15,132)</b>	<b>(238)</b>	<b>(41,562)</b>	<b>(5,761)</b>	<b>(14,292)</b>	<b>(10,686)</b>	<b>(6,276)</b>	<b>(7,106)</b>	<b>(3,043)</b>	<b>(3,976)</b>	<b>(92,702)</b>
<b>Other External Grants &amp; Contributions</b>												
Galashiels Developments - Transport Interchange	(355)	(6)		(361)								(361)
Selkirk Town Centre (Streetscape works)			(100)	(100)								(100)
Innerleithen - Walkerburn - Shared access route			(25)	(25)	(125)							(150)
Kelso High School - Pitches (SportScotland)	(550)			(550)								(550)
2G & 3G Synthetic Pitches (SportScotland)	(550)	(300)		(850)	(300)							(1,150)
Wilton Lodge Park	(643)	(512)	(73)	(1,228)								(1,228)
Sir Walter Scott Court House - Phase 1 & 2	(43)	(132)	(620)	(795)	(1,380)							(2,175)
Supported Care Housing - Berwickshire				0		(38)	(1,250)	(1,250)				(2,538)
Central Borders Business Park			(1,000)	(1,000)								(1,000)
Eyemouth Seafood Technology Park	(5)			(5)								(5)
Great Tapestry of Scotland - Building		(2,500)		(2,500)								(2,500)
	<b>(2,146)</b>	<b>(3,450)</b>	<b>(1,818)</b>	<b>(7,414)</b>	<b>(1,805)</b>	<b>(38)</b>	<b>(1,250)</b>	<b>(1,250)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(11,757)</b>
<b>Developer Contributions</b>												
Peebles Bridge				0						(1,000)	(1,000)	(2,000)
General	(150)	(100)	(100)	(350)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(1,050)
	<b>(150)</b>	<b>(100)</b>	<b>(100)</b>	<b>(350)</b>	<b>(100)</b>	<b>(100)</b>	<b>(100)</b>	<b>(100)</b>	<b>(100)</b>	<b>(1,100)</b>	<b>(1,100)</b>	<b>(3,050)</b>
<b>Capital Receipts</b>	(1,699)	(1,435)	(2,630)	(5,764)	(2,000)							(7,764)
<b>General Capital Grant</b>	(15,207)	(12,000)	(12,000)	(39,207)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(123,207)
<b>Plant &amp; Vehicle Fund</b>	(2,000)	(2,000)	(2,000)	(6,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(20,000)
<b>Borrowing</b>				0								0
Food Waste Collection - from Dept'al Revenue	(301)			(301)								(301)
Fleet - P&V - Waste Collection - from Dept'al Rev.				0	(300)	(300)				(300)	(300)	(1,200)
General Proposed Borrowing	(9,904)	(14,442)	(8,415)	(32,761)	(14,481)	(8,113)	(6,470)	(6,816)	(12,827)	(8,418)	(571)	(90,457)
	<b>(10,205)</b>	<b>(14,442)</b>	<b>(8,415)</b>	<b>(33,062)</b>	<b>(14,781)</b>	<b>(8,413)</b>	<b>(6,470)</b>	<b>(6,816)</b>	<b>(12,827)</b>	<b>(8,718)</b>	<b>(871)</b>	<b>(91,958)</b>
<b>TOTAL CAPITAL FUNDING</b>	<b>(58,429)</b>	<b>(49,346)</b>	<b>(27,221)</b>	<b>(134,996)</b>	<b>(38,447)</b>	<b>(36,843)</b>	<b>(32,506)</b>	<b>(28,442)</b>	<b>(34,033)</b>	<b>(26,861)</b>	<b>(19,947)</b>	<b>(352,075)</b>